

## APPENDIX 3

### Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

<i>Admin Buildings</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Premises	158,900	186,900	196,200	199,300	202,400	205,800
Supplies and Services	47,600	47,800	47,800	47,800	47,800	47,800
<b>Total Expenditure</b>	<b>206,500</b>	<b>234,700</b>	<b>244,000</b>	<b>247,100</b>	<b>250,200</b>	<b>253,600</b>
<b>Net Total</b>	<b>206,500</b>	<b>234,700</b>	<b>244,000</b>	<b>247,100</b>	<b>250,200</b>	<b>253,600</b>

<i>Business Improvement &amp; Commercial Development</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(1,200)	(1,600)	(1,600)	0	0	0
<b>Total Income</b>	<b>(1,200)</b>	<b>(1,600)</b>	<b>(1,600)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Employees	325,400	367,300	380,700	394,600	405,000	416,000
Supplies and Services	7,700	6,600	6,600	6,600	6,600	6,600
Third Party Payments	1,500	1,400	1,400	1,400	1,400	1,400
Transport	1,900	1,900	1,900	1,900	1,900	1,900
<b>Total Expenditure</b>	<b>336,500</b>	<b>377,200</b>	<b>390,600</b>	<b>404,500</b>	<b>414,900</b>	<b>425,900</b>
<b>Net Total</b>	<b>335,300</b>	<b>375,600</b>	<b>389,000</b>	<b>404,500</b>	<b>414,900</b>	<b>425,900</b>

<i>Chief Operating Officer</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(1,800)	0	0	0	0	0
<b>Total Income</b>	<b>(1,800)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Employees	130,500	2,200	2,200	2,200	2,200	2,200
Premises	500	0	0	0	0	0
Supplies and Services	7,000	0	0	0	0	0
<b>Total Expenditure</b>	<b>138,000</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>
<b>Net Total</b>	<b>136,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

<i>Commercial Development</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	77,500	0	0	0	0	0
Transport	400	0	0	0	0	0
<b>Total Expenditure</b>	<b>77,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Total</b>	<b>77,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<i>Commercial Director</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	130,200	2,200	2,200	2,200	2,200	2,200
Premises	1,000	0	0	0	0	0
Supplies and Services	2,800	0	0	0	0	0
Transport	2,000	0	0	0	0	0
<b>Total Expenditure</b>	<b>136,000</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>
<b>Net Total</b>	<b>136,000</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>	<b>2,200</b>

<i>Commercial Properties</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(440,400)	(483,800)	(498,500)	(508,200)	(508,200)	(508,200)
Other Grants and Contributions	(38,800)	(42,300)	(43,500)	(44,700)	(44,700)	(44,700)
<b>Total Income</b>	<b>(479,200)</b>	<b>(526,100)</b>	<b>(542,000)</b>	<b>(552,900)</b>	<b>(552,900)</b>	<b>(552,900)</b>
<b>Expenditure</b>						
Premises	134,400	148,300	156,100	158,600	161,100	163,800
Supplies and Services	35,300	35,800	35,800	35,800	35,800	35,800
Third Party Payments	4,600	5,000	5,000	5,000	5,000	5,000
<b>Total Expenditure</b>	<b>174,300</b>	<b>189,100</b>	<b>196,900</b>	<b>199,400</b>	<b>201,900</b>	<b>204,600</b>
<b>Net Total</b>	<b>(304,900)</b>	<b>(337,000)</b>	<b>(345,100)</b>	<b>(353,500)</b>	<b>(351,000)</b>	<b>(348,300)</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

<i>Communications</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	155,000	162,300	167,900	174,800	180,300	185,400
Supplies and Services	9,700	9,400	9,400	9,400	9,400	9,400
Transport	600	600	600	600	600	600
<b>Total Expenditure</b>	<b>165,300</b>	<b>172,300</b>	<b>177,900</b>	<b>184,800</b>	<b>190,300</b>	<b>195,400</b>
<b>Net Total</b>	<b>165,300</b>	<b>172,300</b>	<b>177,900</b>	<b>184,800</b>	<b>190,300</b>	<b>195,400</b>

<i>Corporate Management - Apprentices</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	147,000	150,000	154,400	160,300	165,300	170,600
<b>Total Expenditure</b>	<b>147,000</b>	<b>150,000</b>	<b>154,400</b>	<b>160,300</b>	<b>165,300</b>	<b>170,600</b>
<b>Net Total</b>	<b>147,000</b>	<b>150,000</b>	<b>154,400</b>	<b>160,300</b>	<b>165,300</b>	<b>170,600</b>

<i>Corporate Management - Finance</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)	(17,000)
<b>Total Income</b>	<b>(17,000)</b>	<b>(17,000)</b>	<b>(17,000)</b>	<b>(17,000)</b>	<b>(17,000)</b>	<b>(17,000)</b>
<b>Expenditure</b>						
Employees	160,400	28,600	26,800	23,500	21,000	18,700
Supplies and Services	111,100	662,300	152,300	152,300	152,300	152,300
Third Party Payments	411,600	530,800	362,500	361,600	361,000	360,400
<b>Total Expenditure</b>	<b>683,100</b>	<b>1,221,700</b>	<b>541,600</b>	<b>537,400</b>	<b>534,300</b>	<b>531,400</b>
<b>Net Total</b>	<b>666,100</b>	<b>1,204,700</b>	<b>524,600</b>	<b>520,400</b>	<b>517,300</b>	<b>514,400</b>

<i>Corporate Systems</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Supplies and Services	118,900	41,800	41,800	41,600	41,600	41,600
<b>Total Expenditure</b>	<b>118,900</b>	<b>41,800</b>	<b>41,800</b>	<b>41,600</b>	<b>41,600</b>	<b>41,600</b>
<b>Net Total</b>	<b>118,900</b>	<b>41,800</b>	<b>41,800</b>	<b>41,600</b>	<b>41,600</b>	<b>41,600</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

<i>Customer Services</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(2,500)	(2,500)	(2,500)	(2,300)	(2,300)	(2,300)
Other Grants and Contributions	(52,700)	(52,700)	(52,700)	(52,700)	(52,700)	(52,700)
<b>Total Income</b>	<b>(55,200)</b>	<b>(55,200)</b>	<b>(55,200)</b>	<b>(55,000)</b>	<b>(55,000)</b>	<b>(55,000)</b>
<b>Expenditure</b>						
Employees	600,900	681,500	704,900	656,700	676,800	696,400
Supplies and Services	129,800	121,600	101,000	101,000	101,000	101,000
Third Party Payments	22,000	3,000	3,000	3,000	3,000	3,000
Transport	2,900	2,900	2,900	2,900	2,900	2,900
<b>Total Expenditure</b>	<b>755,600</b>	<b>809,000</b>	<b>811,800</b>	<b>763,600</b>	<b>783,700</b>	<b>803,300</b>
<b>Net Total</b>	<b>700,400</b>	<b>753,800</b>	<b>756,600</b>	<b>708,600</b>	<b>728,700</b>	<b>748,300</b>

<i>Debtors</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(500)	(800)	(800)	0	0	0
<b>Total Income</b>	<b>(500)</b>	<b>(800)</b>	<b>(800)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Expenditure</b>						
Employees	35,100	39,200	41,400	43,400	46,000	47,900
Supplies and Services	7,400	8,800	8,800	8,800	8,800	8,800
<b>Total Expenditure</b>	<b>42,500</b>	<b>48,000</b>	<b>50,200</b>	<b>52,200</b>	<b>54,800</b>	<b>56,700</b>
<b>Net Total</b>	<b>42,000</b>	<b>47,200</b>	<b>49,400</b>	<b>52,200</b>	<b>54,800</b>	<b>56,700</b>

<i>Democratic Representation</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(6,300)	(8,300)	(8,300)	(8,300)	(8,300)	(8,300)
<b>Total Income</b>	<b>(6,300)</b>	<b>(8,300)</b>	<b>(8,300)</b>	<b>(8,300)</b>	<b>(8,300)</b>	<b>(8,300)</b>
<b>Expenditure</b>						
Employees	281,800	302,200	309,700	319,800	327,900	336,200
Supplies and Services	319,800	330,200	335,100	347,100	342,700	347,400
Third Party Payments	100	0	0	0	0	0
Transport	29,400	27,400	27,400	27,400	27,400	27,400
<b>Total Expenditure</b>	<b>631,100</b>	<b>659,800</b>	<b>672,200</b>	<b>694,300</b>	<b>698,000</b>	<b>711,000</b>
<b>Net Total</b>	<b>624,800</b>	<b>651,500</b>	<b>663,900</b>	<b>686,000</b>	<b>689,700</b>	<b>702,700</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

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<i>Director of Resources</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	130,500	163,200	166,800	171,600	175,300	179,100
Supplies and Services	5,200	6,100	6,100	6,100	6,100	6,100
Transport	3,000	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditure</b>	<b>138,700</b>	<b>172,300</b>	<b>175,900</b>	<b>180,700</b>	<b>184,400</b>	<b>188,200</b>
<b>Net Total</b>	<b>138,700</b>	<b>172,300</b>	<b>175,900</b>	<b>180,700</b>	<b>184,400</b>	<b>188,200</b>

<i>Elections</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Premises	0	0	0	20,000	0	0
Supplies and Services	0	700	700	55,700	700	700
Third Party Payments	0	0	0	85,000	0	0
<b>Total Expenditure</b>	<b>0</b>	<b>700</b>	<b>700</b>	<b>160,700</b>	<b>700</b>	<b>700</b>
<b>Net Total</b>	<b>0</b>	<b>700</b>	<b>700</b>	<b>160,700</b>	<b>700</b>	<b>700</b>

<i>Emergency Planning</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	0	8,900	9,100	9,400	9,500	9,700
Supplies and Services	21,400	21,400	21,800	22,200	22,600	23,000
<b>Total Expenditure</b>	<b>21,400</b>	<b>30,300</b>	<b>30,900</b>	<b>31,600</b>	<b>32,100</b>	<b>32,700</b>
<b>Net Total</b>	<b>21,400</b>	<b>30,300</b>	<b>30,900</b>	<b>31,600</b>	<b>32,100</b>	<b>32,700</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

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<i>Financial Services</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(4,600)	(13,000)	(13,100)	(10,600)	(10,700)	(10,800)
<b>Total Income</b>	<b>(4,600)</b>	<b>(13,000)</b>	<b>(13,100)</b>	<b>(10,600)</b>	<b>(10,700)</b>	<b>(10,800)</b>
<b>Expenditure</b>						
Employees	593,000	559,200	543,300	553,300	569,000	584,600
Supplies and Services	53,100	78,600	58,000	58,400	58,800	59,200
Third Party Payments	119,900	103,200	107,000	104,100	107,000	109,600
Transport	3,300	3,300	3,300	3,300	3,300	3,300
<b>Total Expenditure</b>	<b>769,300</b>	<b>744,300</b>	<b>711,600</b>	<b>719,100</b>	<b>738,100</b>	<b>756,700</b>
<b>Net Total</b>	<b>764,700</b>	<b>731,300</b>	<b>698,500</b>	<b>708,500</b>	<b>727,400</b>	<b>745,900</b>

<i>Fraud</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Supplies and Services	2,200	2,200	2,200	2,200	2,200	2,200
Third Party Payments	3,000	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditure</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>
<b>Net Total</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>	<b>5,200</b>

<i>Housing Benefits Admin</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Government Grants	(211,500)	(189,800)	(171,900)	(151,800)	(142,300)	(142,300)
<b>Total Income</b>	<b>(211,500)</b>	<b>(189,800)</b>	<b>(171,900)</b>	<b>(151,800)</b>	<b>(142,300)</b>	<b>(142,300)</b>
<b>Expenditure</b>						
Employees	487,700	457,900	470,800	477,400	491,300	505,800
Supplies and Services	31,900	31,900	31,900	31,900	31,900	31,900
Third Party Payments	18,800	17,900	17,900	17,900	17,900	17,900
Transport	3,600	3,500	3,500	3,500	3,500	3,500
<b>Total Expenditure</b>	<b>542,000</b>	<b>511,200</b>	<b>524,100</b>	<b>530,700</b>	<b>544,600</b>	<b>559,100</b>
<b>Net Total</b>	<b>330,500</b>	<b>321,400</b>	<b>352,200</b>	<b>378,900</b>	<b>402,300</b>	<b>416,800</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

<i>Housing Benefits Payments</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Government Grants	(16,462,600)	(16,249,300)	(16,249,300)	(16,249,300)	(16,249,300)	(16,249,300)
Other Grants and Contributions	(315,400)	(183,700)	(173,700)	(163,700)	(153,700)	(143,700)
<b>Total Income</b>	<b>(16,778,000)</b>	<b>(16,433,000)</b>	<b>(16,423,000)</b>	<b>(16,413,000)</b>	<b>(16,403,000)</b>	<b>(16,393,000)</b>
<b>Expenditure</b>						
Transfer Payments	16,570,500	16,350,500	16,350,500	16,350,500	16,350,500	16,350,500
<b>Total Expenditure</b>	<b>16,570,500</b>	<b>16,350,500</b>	<b>16,350,500</b>	<b>16,350,500</b>	<b>16,350,500</b>	<b>16,350,500</b>
<b>Net Total</b>	<b>(207,500)</b>	<b>(82,500)</b>	<b>(72,500)</b>	<b>(62,500)</b>	<b>(52,500)</b>	<b>(42,500)</b>

<i>Human Resources</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	261,400	259,000	263,800	270,200	275,300	280,800
Supplies and Services	9,100	13,400	13,400	13,400	13,400	13,400
Third Party Payments	20,200	20,000	20,000	20,000	20,000	20,000
Transfer Payments	1,700	1,700	1,700	1,700	1,700	1,700
Transport	1,000	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditure</b>	<b>293,400</b>	<b>295,100</b>	<b>299,900</b>	<b>306,300</b>	<b>311,400</b>	<b>316,900</b>
<b>Net Total</b>	<b>293,400</b>	<b>295,100</b>	<b>299,900</b>	<b>306,300</b>	<b>311,400</b>	<b>316,900</b>

<i>ICT Services</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(2,500)	(600)	(600)	(600)	(600)	(600)
<b>Total Income</b>	<b>(2,500)</b>	<b>(600)</b>	<b>(600)</b>	<b>(600)</b>	<b>(600)</b>	<b>(600)</b>
<b>Expenditure</b>						
Employees	165,500	194,800	199,600	206,100	211,400	216,900
Supplies and Services	139,900	138,200	138,200	138,200	138,200	138,200
Third Party Payments	47,600	40,000	40,000	40,000	40,000	40,000
Transport	400	400	400	400	400	400
<b>Total Expenditure</b>	<b>353,400</b>	<b>373,400</b>	<b>378,200</b>	<b>384,700</b>	<b>390,000</b>	<b>395,500</b>
<b>Net Total</b>	<b>350,900</b>	<b>372,800</b>	<b>377,600</b>	<b>384,100</b>	<b>389,400</b>	<b>394,900</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

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<i>Investment Properties</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(1,662,300)	(1,473,100)	(1,511,700)	(1,578,400)	(1,590,600)	(1,613,500)
Other Grants and Contributions	(17,400)	(18,600)	(18,600)	(18,600)	(18,600)	(18,600)
<b>Total Income</b>	<b>(1,679,700)</b>	<b>(1,491,700)</b>	<b>(1,530,300)</b>	<b>(1,597,000)</b>	<b>(1,609,200)</b>	<b>(1,632,100)</b>
<b>Expenditure</b>						
Employees	34,400	34,600	35,400	36,300	37,100	37,800
Premises	18,100	19,200	19,200	19,200	19,200	19,200
Third Party Payments	2,500	3,000	3,000	3,000	3,000	3,000
<b>Total Expenditure</b>	<b>55,000</b>	<b>56,800</b>	<b>57,600</b>	<b>58,500</b>	<b>59,300</b>	<b>60,000</b>
<b>Net Total</b>	<b>(1,624,700)</b>	<b>(1,434,900)</b>	<b>(1,472,700)</b>	<b>(1,538,500)</b>	<b>(1,549,900)</b>	<b>(1,572,100)</b>

<i>Legal Services</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
<b>Total Income</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>	<b>(20,000)</b>
<b>Expenditure</b>						
Supplies and Services	4,000	4,000	4,000	4,000	4,000	4,000
Third Party Payments	8,000	16,000	16,000	16,000	16,000	16,000
<b>Total Expenditure</b>	<b>12,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>Net Total</b>	<b>(8,000)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<i>Local Tax Collection</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Government Grants	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)	(105,000)
Other Grants and Contributions	(184,000)	(164,000)	(164,000)	(164,000)	(164,000)	(164,000)
<b>Total Income</b>	<b>(289,000)</b>	<b>(269,000)</b>	<b>(269,000)</b>	<b>(269,000)</b>	<b>(269,000)</b>	<b>(269,000)</b>
<b>Expenditure</b>						
Employees	418,500	423,100	440,100	458,700	473,800	488,300
Supplies and Services	95,000	116,900	116,900	116,900	116,900	116,900
Third Party Payments	82,700	94,000	95,600	97,300	99,000	100,700
Transfer Payments	3,000	3,500	3,500	3,500	3,500	3,500
Transport	2,600	2,600	2,600	2,600	2,600	2,600
<b>Total Expenditure</b>	<b>601,800</b>	<b>640,100</b>	<b>658,700</b>	<b>679,000</b>	<b>695,800</b>	<b>712,000</b>
<b>Net Total</b>	<b>312,800</b>	<b>371,100</b>	<b>389,700</b>	<b>410,000</b>	<b>426,800</b>	<b>443,000</b>



## APPENDIX 3

### Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

<i>Operational Buildings</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Premises	72,700	67,400	50,500	51,100	51,700	52,500
Supplies and Services	4,400	4,400	4,100	4,100	4,100	4,100
Third Party Payments	0	6,700	6,700	6,700	6,700	6,700
<b>Total Expenditure</b>	<b>77,100</b>	<b>78,500</b>	<b>61,300</b>	<b>61,900</b>	<b>62,500</b>	<b>63,300</b>
<b>Net Total</b>	<b>77,100</b>	<b>78,500</b>	<b>61,300</b>	<b>61,900</b>	<b>62,500</b>	<b>63,300</b>

<i>Other Council Properties</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(20,300)	(18,500)	(18,500)	(18,500)	(18,500)	(18,500)
<b>Total Income</b>	<b>(20,300)</b>	<b>(18,500)</b>	<b>(18,500)</b>	<b>(18,500)</b>	<b>(18,500)</b>	<b>(18,500)</b>
<b>Expenditure</b>						
Premises	8,700	7,800	7,800	7,800	7,800	7,800
<b>Total Expenditure</b>	<b>8,700</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>	<b>7,800</b>
<b>Net Total</b>	<b>(11,600)</b>	<b>(10,700)</b>	<b>(10,700)</b>	<b>(10,700)</b>	<b>(10,700)</b>	<b>(10,700)</b>

<i>Precepts</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Transfer Payments	8,200	8,000	8,000	8,000	8,000	8,000
<b>Total Expenditure</b>	<b>8,200</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>Net Total</b>	<b>8,200</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>

<i>Property Services</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	272,000	303,000	331,900	345,400	356,500	367,400
Supplies and Services	17,200	16,000	16,000	15,900	15,900	15,900
Third Party Payments	79,400	60,100	60,100	57,400	57,400	57,400
Transport	5,700	5,700	5,700	5,700	5,700	5,700
<b>Total Expenditure</b>	<b>374,300</b>	<b>384,800</b>	<b>413,700</b>	<b>424,400</b>	<b>435,500</b>	<b>446,400</b>
<b>Net Total</b>	<b>374,300</b>	<b>384,800</b>	<b>413,700</b>	<b>424,400</b>	<b>435,500</b>	<b>446,400</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

<i>Public Conveniences</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Premises	56,100	68,500	75,400	76,500	77,700	78,900
Supplies and Services	300	200	200	200	200	200
<b>Total Expenditure</b>	<b>56,400</b>	<b>68,700</b>	<b>75,600</b>	<b>76,700</b>	<b>77,900</b>	<b>79,100</b>
<b>Net Total</b>	<b>56,400</b>	<b>68,700</b>	<b>75,600</b>	<b>76,700</b>	<b>77,900</b>	<b>79,100</b>

<i>Register Of Electors</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(1,800)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
<b>Total Income</b>	<b>(1,800)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>	<b>(1,500)</b>
<b>Expenditure</b>						
Employees	108,800	115,700	118,800	122,900	126,300	130,000
Supplies and Services	32,200	35,100	35,300	35,500	35,700	35,900
Third Party Payments	43,900	33,900	33,900	33,900	33,900	33,900
Transport	600	600	600	600	600	600
<b>Total Expenditure</b>	<b>185,500</b>	<b>185,300</b>	<b>188,600</b>	<b>192,900</b>	<b>196,500</b>	<b>200,400</b>
<b>Net Total</b>	<b>183,700</b>	<b>183,800</b>	<b>187,100</b>	<b>191,400</b>	<b>195,000</b>	<b>198,900</b>

<i>Support Services - Admin</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(49,600)	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
<b>Total Income</b>	<b>(49,600)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>
<b>Expenditure</b>						
Supplies and Services	48,200	2,400	2,400	2,400	2,400	2,400
Third Party Payments	1,400	1,000	1,000	1,000	1,000	1,000
<b>Total Expenditure</b>	<b>49,600</b>	<b>3,400</b>	<b>3,400</b>	<b>3,400</b>	<b>3,400</b>	<b>3,400</b>
<b>Net Total</b>	<b>0</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>

## APPENDIX 3

### Corporate Policy and Resources Committee

The following tables detail Business Unit Income and Expenditure Budgets

<i>Support Services - Corporate</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Expenditure</b>						
Employees	194,100	180,300	186,200	194,500	200,700	206,600
Supplies and Services	2,500	12,100	12,100	12,100	12,100	12,100
Transport	700	700	700	700	700	700
<b>Total Expenditure</b>	<b>197,300</b>	<b>193,100</b>	<b>199,000</b>	<b>207,300</b>	<b>213,500</b>	<b>219,400</b>
<b>Net Total</b>	<b>197,300</b>	<b>193,100</b>	<b>199,000</b>	<b>207,300</b>	<b>213,500</b>	<b>219,400</b>

<i>Systems Development</i>	Base Budget 20/21 £	Proposed Budget 21/22 £	Forecast Budget 22/23 £	Forecast Budget 23/24 £	Forecast Budget 24/25 £	Forecast Budget 25/26 £
<b>Income</b>						
Customer and Client Receipts	(29,600)	(24,000)	(24,000)	(24,000)	(24,000)	(24,000)
<b>Total Income</b>	<b>(29,600)</b>	<b>(24,000)</b>	<b>(24,000)</b>	<b>(24,000)</b>	<b>(24,000)</b>	<b>(24,000)</b>
<b>Expenditure</b>						
Employees	401,400	475,200	492,800	513,500	530,400	546,600
Supplies and Services	215,400	192,900	188,500	173,500	173,500	173,500
Transport	600	600	600	600	600	600
<b>Total Expenditure</b>	<b>617,400</b>	<b>668,700</b>	<b>681,900</b>	<b>687,600</b>	<b>704,500</b>	<b>720,700</b>
<b>Net Total</b>	<b>587,800</b>	<b>644,700</b>	<b>657,900</b>	<b>663,600</b>	<b>680,500</b>	<b>696,700</b>